# WEBINAR SERIES

# Keeping Groceries Alive:

Successful Ownership Transitions for Rural Grocery Stores













# Recruiting Store Managers

Thursday, March 11

## Grocery Business Transition Mentorship Program

Grocers who are accepted will be paired with a mentor to identify needs, clarify goals, and develop action steps to advance their objectives.

#### Eligibility:

- Based in rural Kansas.
- Up to 10 rural Kansas grocers accepted.
- Acceptance based on application

#### Expectations:

 Minimum of four one-hour meetings with mentor between April and June 2021.

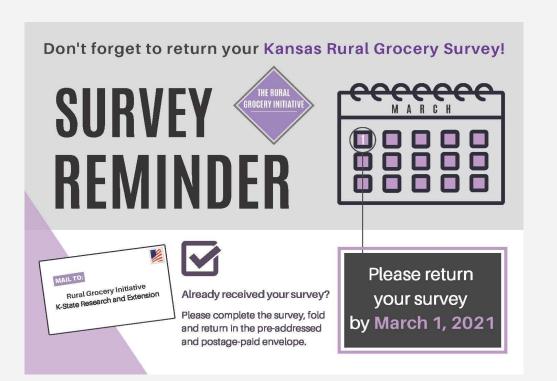
#### Stipend:

\$500 stipend



Visit www.ruralgrocery.org/events/webinars and workshops/KGA Mentorship Program.html

## Rural Grocery Survey



# Responses help the Rural Grocery Initiative develop:

- Fact sheets
- Success Stories
- Webinars

Resources to assist rural grocers!

### **Our Partners**

Food Co -Op Initiative
Kansas Center for Business Transition
Kansas Rural Center
K-State Research & Extension
NetWork Kansas
Rural Grocery Initiative

## **Our Sponsor**

Ewing Marion Kauffman Foundation

# Housekeeping

- This session is being recorded.
- A recording of today's webinar will be made available at <u>www.ruralgrocery.org</u>.
- We will leave time at the end of the webinar for Q&A.
- Please use the Q&A feature to post your questions to our presenters.

# Recruiting store managers overview

Erica Blair, Rural Grocery Initiative

# Why is this so important?

Grocery store managers play a critical role.

#### They...

- Make critical decisions
  - Inventory
  - Marketing
  - Store layout
  - Managing employees
  - Overseeing the budget
  - And much more!
- Set the tone
- Build community relationships

### Methods for recruiting a manager

#### Look internally

 Identify current store employees who show promise and interest in a leadership role.

#### Look externally

- Newspaper ad/online job boards
- Local business owners
- Local community leaders
- Distributors
- Co-op networks
- Grocery associations

# Finding the right fit

#### Match the culture of your store

- What do we value?
- What are our goals?
- What is our vision?
- What makes us different?

#### Develop skills

- Shadowing
- Apprenticing
- Distributor trainings

## **Grocery Industry Resources**













## Rural Grocery Network



www.facebook.com/groups/ruralgrocerynetwork

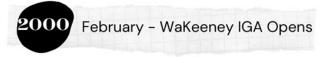




# Malay's Market

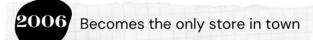
Tasha Malay

### Malays' Market



- 2002 March Cindy starts as a book-keeper
- 2004 April- Cindy becomes manager
- November Tasha starts as a carry-out

#### Timeline



- 2010 March Tasha becomes full-time
- 2018 October Presented an offer to buy the store
- October Purchase the store & finalize the transistion to ownership

## Malay's Market • Opened October 19, 2019





# Cindy Welch & Tasha Malay





# Tasha & Michael Malay





# Cecil K's Hometown Market

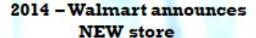
Carly Whorton











March 2016 – Ron's IGA Closes 45 years

July 2016 - New Walmart Opens

Spring 2017 – Country Mart Closes 28 years

July 2017 – Cecil K's takes possession of vacant Ron's IGA building











# **Jeff Hilliard**

Cecil K's Store Manager

Hired January 2018 (store opened 6 weeks later)

Zero Grocery experience prior to Cecil K's

Promotion Path (2.5 years)
Grocery Manager
Assistant Store Manager
Store Manager in Training
Store Manager

Official Transition: 3 months

# Discussion

Tasha Malay, Malay's Market

Carly Whorton, Cecil K's Hometown Market

# Questions

Please use the Q&A feature

# Upcoming Webinar

Mastering Grocery
Store Nuts & Bolts

Thursday, March 18 at 1:30 PM

Are you new to the day -to -day management of a grocery store? This webinar will cover the fundamentals of grocery operations. Join Sean Park from the Illinois Institute for Rural Affairs as he shares some of the basics you'll want to know when you first get started. We'll also hear from Jenny Osner of Hired Man's Grocery and Grill in Conway Springs, Kansas, and Corey Christianson of KC's Country Market in Badger and Greenbush, Minnesota, as they share what it took to learn the lay of the land in the grocery industry.

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